CONFIDENTIAL

UNIVERSITI KUALA LUMPUR
BUSINESS SCHOOL

FINAL EXAMINATION
MARCH 2026 SEMESTER

COURSE CODE	:	EAB21003
COURSE NAME	:	MANAGEMENT ACCOUNTING 2
PROGRAMME NAME	:	BACHELOR IN ACCOUNTING (HONS)
DATE	:	27 JUNE 2026
TIME	:	2.00 PM – 5.00 PM
DURATION	:	3 HOURS

INSTRUCTIONS TO CANDIDATES

1. **Please CAREFULLY read the instructions given in the question paper.**
2. **This question paper has information printed on both sides of the paper.**
3. This question paper consists of **FOUR (4)** questions.
4. Answer **ALL** questions.
5. Please write your answers on the answer booklet provided.
6. All questions must be answered in **English** (any other language is not allowed).
7. **This question paper must not be removed from the examination hall.**

THERE ARE FOUR (4) PAGES OF QUESTIONS, EXCLUDING THIS PAGE.

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(Total: 100 marks)

INSTRUCTION: Answer ALL questions.
Please use the answer booklet provided.

Question 1

Bunga Tanjung Sdn. Bhd. produces two products which are Toaster and Blender. The cost information for both products as follows:

	Toaster (RM)	Blender (RM)
Direct materials	28	35
Direct labour	15	20
Manufacturing overhead	10	15

Additional Information:

1. Cost to purchase the Toaster and Blender is RM65 and RM83 respectively.
2. Annual demand for Toaster is 15,000 units and Blender is 18,000 units.
3. Fixed overheads included manufacturing overheads is RM12 per unit for both products.

Required:

(a) Determine the total cost of manufacture and total cost to purchase for both products.
(18 marks)

(b) Based on your answer in (a), advise Bunga Tanjung Sdn. Bhd.
(3 marks)

(c) Outsourcing is a process of obtaining goods or services from outside suppliers instead of producing the same goods or providing the same services within the organization. Discuss **THREE (3)** advantages of outsourcing.
(6 marks)
[27 marks]

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Question 2

Segar Wangi Sdn. Bhd. produces three (3) types of detergents which are Fresh, Lemon and Floral. The data for the three products are as follows:

	Fresh	Lemon	Floral
Labour hour per unit	1.0	2.0	1.5
Machine hour per unit	2.0	1.0	3.0
Materials per unit (RM)	18	15	22
Volume (units)	1,000	2,000	5,000

Additional Information:

1. Direct labour hour is RM8 per hour.
2. The Overhead Absorption Rate (OAR) is RM30 per machine hour.
3. The breakdown of the overheads as follows:

Set - up	25%
Machinery	35%
Material handling	20%
Inspection	20%

4. Activity data as follows:

	Fresh	Lemon	Floral	TOTAL
Set – up	80	120	300	500
Material handling	40	60	100	200
Inspections	100	200	700	1,000

Required:

(a) Determine the cost per unit by using Traditional Costing.

(5 marks)

(b) Determine the cost per unit by using Activity – Based – Costing.
Note: Round – off the figures.

(25 marks)

[30 marks]

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Question 3

Beauty Success Sdn. Bhd. requires the preparation of a cash budget for the months of June and July based on the following information.

1. Cash balance on 1 June is RM12,000.

2. Sales:

   - May: RM40,000
   - June: RM60,000
   - July: RM50,000

   Sales pattern:

   - 70% cash sales.
   - 30% credit sales (collected one month later).

3. Purchases (all on credit):

   - May: RM25,000.
   - June: RM28,000.
   - July: RM35,000.

   Payment policy:

   - 60% paid in month of purchase.
   - 40% paid in following month.

4. Operating expenses is RM20,000 per month. 25% from the operating expenses considered as depreciation.

5. Equipment sale in July is RM3,000.

6. Rental expenses are RM15,000 per month.

7. Dividend income received in June is 6% of RM100,000 investment.

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Required:

(a) Prepare the cash budget for the month of June and July 2026.

(23 marks)

(b) Identify **TWO (2)** items that are not included in the cash budget.

(2 marks)

[25 marks]

Question 4

Control is the process of ensuring that a firm's activities conform to its plan and that its objectives are achieved.

Required:

(a) Identify **THREE (3)** types of control.

(6 marks)

(b) Discuss **FOUR (4)** responsibility accounting centers.

(12 marks)

[18 marks]

END OF EXAMINATION PAPER

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