



**UNIVERSITI KUALA LUMPUR
BUSINESS SCHOOL**

**FINAL EXAMINATION
JULY 2025 SEMESTER**

COURSE CODE	: EIB11803
COURSE NAME	: FINANCIAL MANAGEMENT
PROGRAMME NAME	: BACHELOR OF BUSINESS ADMINISTRATION (HONS) INTERNATIONAL BUSINESS
DATE	: 17 SEPTEMBER 2025
TIME	: 9.00 AM-12.00 PM
DURATION	: 3 HOURS

INSTRUCTIONS TO CANDIDATES

1. Please CAREFULLY read the instructions given in the question paper.
 2. This question paper has information printed on both sides of the paper.
 3. This question paper consists of FOUR (4) questions.
 4. Answer ALL questions.
 5. Please write your answers on the answer booklet provided.
 6. Answer all questions in English language ONLY.
 7. This question paper must not be removed from the examination hall.
-

THERE ARE ELEVEN (11) PAGES OF QUESTIONS, INCLUDING THIS PAGE.

INSTRUCTION: Answer ALL questions.

Please use the answer booklet provided.

Question 1

Kunaffa Bhd. is preparing monthly cash budgets for August and September 2024. The following data are available from the records of the company.

	RM	RM
Month	August	September
Sales	650,000	550,000
Raw materials purchase	215,000	230,000
Direct labour	85,000	90,000
Manufacturing overhead costs	90,000	100,000
Selling and administrative expenses	100,000	120,000

The company has the following business policies:

- i. Collections from customers are expected to be 45% of the sales in the month of sale and 55% in the month following the sale.
- ii. The company pays cash for 60% of the raw materials purchases in the month of purchase and the balance is due in the month following the purchase.
- iii. All other items besides these two are paid in the month they are incurred.

Other pertinent data are as follows:

- iv. Sales in July 2024: RM 500,000
- v. Purchase of raw materials in July 2024: RM 195,000.
- vi. Other receipts:
August : Commission received : RM 7,000
September : Proceeds from the disposal of used equipment RM 11,000.
- vii. Other payments:
August : Debt repaid: RM 40,000
September : Purchase of machinery: RM80,000

September : Annual medical insurance: RM80,000

The company's cash balance on 1st August 2024 is expected to be RM105,000. The company wants to maintain a minimum cash balance of RM100,000. The company will borrow if necessary.

Prepare the following:

- a) A schedule of cash collections from customers.
(4 marks)
- b) A schedule of expected payments for direct material purchases.
(4 marks)
- c) Prepare a cash budget for August and September 2024.
(12 marks)
- d) Explain **two (2)** types of budget.
(2 marks)
- e) Explain **three (3)** benefits of a cash budget for businesses.
(3 marks)

[Total: 25 marks]

Question 2

- a) Beatrice is preparing for retirement and wants to be sure that she has sufficient resources to support her needs throughout her retirement. She predicts that she will require RM40,000 each year for the next 20 years of her retirement. Calculate the amount of money Betty should have saved today, given a 6% return on her assets.
(2 marks)
- b) The college education of Yanny's daughter is anticipated to cost RM50,000 in 10 years, and Yanny intends to put money aside for it. Compute the amount of cash Yanny should save in her investment today to meet her daughter's college fees. Her investment return is assumed to be 7% compounded semi-annually.
(3 marks)

- c) There are two different investment opportunities that Janice intends to put her money into. The first option, Option A, is a payment of RM3,000 at the beginning of each year for five years. Meanwhile, in the seven-year investment tenure offered by Option B, a payment of RM2,500 is made at the beginning of each year. With both choices offering a 7% annual interest rate, Janice needs to decide which option she should go with based on the potential value of the annuity that will be payable in the future. Provide detailed calculations to assist Janice in her decision-making.

(5 marks)

- d) Danish is considering investing in a rental property. He expects the property to generate the following annual rental income: Year 1: RM8,000, Year 2: RM9,000, Year 3: RM10,000, Year 4: RM11,000, Year 5: RM12,000. Determine the net present value of Danish's rental property investment considering both rental income and maintenance costs at a discount rate of 10%. His initial outlay for this project will be RM 22,534.

(3 marks)

- e) Based on the projection above, should Danish proceed with the investing idea? Defend your opinion.

(3 marks)

- f) Purge Sdn Bhd, Rawr Sdn Bhd and Setia Sdn Bhd use different working capital management policies. The summarized Statement of Financial Position is given below:

	Purge (RM)	Rawr (RM)	Setia (RM)
Non-current assets	600,000	600,000	600,000
Current assets	450,000	600,000	900,000
Total assets	1,050,000	1,200,000	1,500,000
Equity	450,000	300,000	750,000
Non-current liability	0	300,000	600,000
Current liabilities	600,000	600,000	150,000
Total liabilities & equity	1,050,000	1,200,000	1,500,000

Discuss the working capital policies of the **three (3)** companies.

(9 marks)

[Total: 25 marks]

Question 3

- a) Nick Nanas, Inc., is considering two mutually exclusive projects, each with an initial investment of RM150,000. The company's board of directors has set a maximum 4-year payback requirement and has set its cost of capital at 9%. The cash inflows associated with the two projects are shown in the following table.

Year	Cash inflows (CFt)	
	Project A	Project B
1	RM45,000	RM75,000
2	45,000	60,000
3	45,000	30,000
4	45,000	30,000
5	45,000	30,000
6	45,000	30,000

- i. Calculate the payback period for each project. (2 marks)
 - ii. Calculate the net present value (*NPV*) of each project at 9%. (6 marks)
 - iii. Derive the internal rate of return (*IRR*) of each project. Provide interpolation solution if necessary. (6 marks)
 - iv. Determine the best project for Nick Nanas. Support your answer with a suitable justification. Justify your answer. (6 marks)
- b) Explain the acceptance criteria for NPV related to the firm's market value. (2 marks)
- c) Explain the similarities and differences between net present value (NPV), profitability index (PI), and economic value added (EVA). (3 marks)

[Total: 25 marks]

Question 4

a) Define Cost of Capital.

(2 marks)

b) Explain **FOUR (4)** factors to determine cost of capital.

(8 marks)

c) Radish Inc., Corp has 40% debt, 45% common stocks, and 15% preferred stocks in its capital structure. The firm's estimated after-tax cost of debt is 10%, cost of common stocks is 13%, and cost of preferred stocks is 11%. Calculate the firm's weighted average cost of capital (WACC).

(3 marks)

d) Six companies have a different beta coefficient:

- Company Alice has 0.89.
- Company Bobby has 1.2.
- Company Cherice has 1.67.
- Company Dean has 2.2.
- Company Eliza has 1.56.
- Company Felicia has 2.23.

You should employ the CAPM model to estimate the cost of common stock. Assume that the risk-free rate is 2.75% and the expected market return rate is 14.7%.

(12 marks)

[Total: 25 marks]

END OF EXAMINATION PAPER

FORMULA

- $FV = PV (FVIF\ i\ n)$
- $PV = FV (PVIF\ i\ n)$
- $PB = \frac{IO}{\text{Ann CF}}$
- $PBP = [(n-1)] + [(IO - \text{sum of cash flow before } n) / (\text{cash flow of the year } n)]$
- $NPV = CF (PVIFA\ i\ n) - IO$
- $NPV = \sum [CF (PVIF\ i\ n)] - IO$

Table A-1 Future Value Interest Factors for One Dollar Compounded at k Percent for n Periods: $FVIF_{k,n} = (1 + k)^n$

Period	1%	2%	3%	4%	5%	6%	7%	8%	9%	10%	11%	12%	13%	14%	15%	16%	20%	24%	25%	30%
1	1.0100	1.0200	1.0300	1.0400	1.0500	1.0600	1.0700	1.0800	1.0900	1.1000	1.1100	1.1200	1.1300	1.1400	1.1500	1.1600	1.2000	1.2400	1.2500	1.3000
2	1.0201	1.0404	1.0609	1.0816	1.1025	1.1236	1.1449	1.1664	1.1881	1.2100	1.2321	1.2544	1.2769	1.2996	1.3225	1.3456	1.4400	1.5376	1.5625	1.6900
3	1.0303	1.0612	1.0927	1.1249	1.1576	1.1910	1.2250	1.2597	1.2950	1.3310	1.3676	1.4049	1.4429	1.4815	1.5209	1.5609	1.7280	1.9066	1.9531	2.1970
4	1.0406	1.0824	1.1255	1.1699	1.2155	1.2625	1.3108	1.3605	1.4116	1.4641	1.5181	1.5735	1.6305	1.6890	1.7490	1.8106	2.0736	2.3642	2.4414	2.8581
5	1.0510	1.1041	1.1593	1.2167	1.2763	1.3382	1.4026	1.4693	1.5386	1.6105	1.6851	1.7623	1.8424	1.9254	2.0114	2.1003	2.4883	2.9316	3.0518	3.7129
6	1.0615	1.1262	1.1941	1.2653	1.3401	1.4185	1.5007	1.5869	1.6771	1.7716	1.8704	1.9738	2.0820	2.1950	2.3131	2.4364	2.9860	3.6352	3.8147	4.8288
7	1.0721	1.1487	1.2269	1.3159	1.4071	1.5036	1.6056	1.7138	1.8280	1.9487	2.0762	2.2107	2.3526	2.5023	2.6600	2.8262	3.5832	4.5077	4.7684	6.2749
8	1.0829	1.1717	1.2668	1.3686	1.4775	1.5938	1.7182	1.8509	1.9926	2.1436	2.3045	2.4760	2.6584	2.8526	3.0590	3.2784	4.2998	5.5895	5.9605	8.1573
9	1.0937	1.1951	1.3048	1.4233	1.5513	1.6895	1.8385	1.9990	2.1719	2.3579	2.5580	2.7731	3.0040	3.2519	3.5179	3.8030	5.1598	6.9310	7.4506	10.604
10	1.1046	1.2190	1.3439	1.4802	1.6289	1.7908	1.9672	2.1589	2.3674	2.5937	2.8394	3.1058	3.3946	3.7072	4.0456	4.4114	6.1917	8.5944	9.3132	13.786
11	1.1157	1.2434	1.3842	1.5395	1.7103	1.8983	2.1049	2.3316	2.5804	2.8531	3.1518	3.4785	3.8359	4.2262	4.6524	5.1173	7.4301	10.657	11.642	17.922
12	1.1268	1.2682	1.4258	1.6010	1.7959	2.0122	2.2522	2.5182	2.8127	3.1384	3.4985	3.8960	4.3345	4.8179	5.3503	5.9360	8.9161	13.215	14.552	23.298
13	1.1381	1.2936	1.4685	1.6651	1.8856	2.1329	2.4098	2.7196	3.0658	3.4523	3.8833	4.3635	4.8980	5.4924	6.1528	6.8858	10.689	16.386	18.190	30.288
14	1.1495	1.3195	1.5126	1.7317	1.9799	2.2609	2.5785	2.9372	3.3417	3.7975	4.3104	4.8871	5.5348	6.2613	7.0757	7.9875	12.839	20.319	22.737	39.374
15	1.1610	1.3459	1.5580	1.8089	2.0789	2.3966	2.7590	3.1722	3.6425	4.1772	4.7846	5.4736	6.2543	7.1379	8.1371	9.2655	15.407	28.196	28.422	51.186
16	1.1726	1.3728	1.6047	1.8730	2.1829	2.5404	2.9522	3.4259	3.9703	4.5950	5.3109	6.1304	7.0673	8.1372	9.3576	10.748	18.488	31.243	35.527	66.542
17	1.1843	1.4002	1.6328	1.9479	2.2920	2.6928	3.1688	3.7000	4.3276	5.0545	5.8951	6.8660	7.9861	9.2765	10.761	12.468	22.186	38.741	44.409	86.504
18	1.1961	1.4282	1.7024	2.0758	2.4066	2.8543	3.3799	3.9960	4.7171	5.5599	6.5436	7.6900	9.0243	10.575	12.375	14.463	26.623	48.039	55.511	112.455
19	1.2081	1.4568	1.7535	2.1068	2.5270	3.0256	3.6165	4.3157	5.1417	6.1169	7.2633	8.6128	10.197	12.056	14.232	16.777	31.948	59.568	69.389	146.192
20	1.2202	1.4859	1.8061	2.1911	2.6533	3.2071	3.8697	4.6610	5.6044	6.7275	8.0623	9.6463	11.523	13.743	16.367	19.461	38.338	73.864	86.736	190.050
21	1.2324	1.5157	1.8603	2.2768	2.7860	3.3996	4.1406	5.0338	6.1088	7.4002	8.9492	10.804	13.021	15.668	18.822	22.574	46.005	91.592	108.420	247.055
22	1.2447	1.5460	1.9161	2.3699	2.9253	3.6035	4.4304	5.4365	6.5886	8.1403	9.9336	12.100	14.714	17.861	21.645	26.186	55.206	113.574	135.525	321.184
23	1.2572	1.5769	1.9736	2.4647	3.0715	3.8197	4.7405	5.8715	7.2579	8.9543	11.076	13.582	16.527	20.362	24.891	30.376	66.247	140.831	169.407	417.539
24	1.2697	1.6084	2.0328	2.5633	3.2251	4.0489	5.0724	6.3412	7.9111	9.8497	12.209	15.179	18.788	23.212	28.625	35.236	79.497	174.631	211.758	542.801
25	1.2824	1.6406	2.0938	2.6658	3.3864	4.2919	5.4274	6.8485	8.6231	10.835	13.585	17.000	21.231	26.462	32.919	40.874	95.396	216.542	264.698	705.641
30	1.3478	1.8114	2.4273	3.2434	4.3219	5.7435	7.6123	10.063	13.268	17.449	22.892	29.960	39.116	50.950	66.212	85.850	237.376	634.820	807.794	*
35	1.4166	1.9999	2.8139	3.9461	5.5160	7.6861	10.677	14.785	20.414	28.102	38.575	52.800	72.069	98.100	133.176	180.314	590.668	*	*	*
36	1.4308	2.0399	2.8983	4.1039	5.7918	8.1673	11.424	15.968	22.251	30.913	42.818	59.136	81.437	111.834	153.152	209.164	708.802	*	*	*
40	1.4889	2.2080	3.2620	4.8010	7.0400	10.286	14.974	21.725	31.409	45.269	65.001	93.051	132.782	188.884	267.864	378.721	*	*	*	*
50	1.6446	2.6916	4.3839	7.1067	11.467	18.420	29.457	46.902	74.358	117.391	184.565	289.002	450.736	700.233	*	*	*	*	*	*

Table A-2 Future Value Interest Factors for a One-Dollar Annuity Compounded at k Percent for n Periods: $FVIFA_{k,n} = [(1 + k)^n - 1] / k$

Period	1%	2%	3%	4%	5%	6%	7%	8%	9%	10%	11%	12%	13%	14%	15%	16%	20%	24%	25%	30%
1	1.0000	1.0200	1.0300	1.0400	1.0500	1.0600	1.0700	1.0800	1.0900	1.1000	1.1100	1.1200	1.1300	1.1400	1.1500	1.1600	1.2000	1.2400	1.2500	1.3000
2	2.0100	2.0400	2.0600	2.0800	2.1000	2.1200	2.1400	2.1600	2.1800	2.2000	2.2200	2.2400	2.2600	2.2800	2.3000	2.3200	2.4000	2.4800	2.5000	2.6000
3	3.0301	3.0604	3.0909	3.1216	3.1525	3.1836	3.2149	3.2464	3.2781	3.3100	3.3421	3.3744	3.4069	3.4396	3.4725	3.5056	3.6400	3.7776	3.8125	3.9600
4	4.0604	4.1216	4.1836	4.2465	4.3101	4.3746	4.4399	4.5061	4.5731	4.6410	4.7097	4.7793	4.8498	4.9211	4.9934	5.0665	5.3680	5.6842	5.7656	6.1870
5	5.1010	5.2040	5.3091	5.4163	5.5256	5.6371	5.7507	5.8666	5.9847	6.1051	6.2278	6.3528	6.4803	6.6101	6.7424	6.8771	7.4416	8.0484	8.2070	9.0431
6	6.1520	6.3061	6.4634	6.6230	6.7859	6.9523	7.1233	7.2988	7.4788	7.6633	7.8523	8.0459	8.2441	8.4470	8.6546	8.8669	9.9299	10.980	11.259	12.756
7	7.2135	7.4243	7.6385	7.8562	8.0775	8.3026	8.5318	8.7652	8.9929	9.2250	9.4616	9.7028	9.9486	10.1991	10.4544	10.7146	12.916	14.615	15.073	17.583
8	8.2857	8.5830	8.8923	9.2142	9.5491	9.8975	10.260	10.637	11.028	11.436	11.859	12.300	12.757	13.233	13.727	14.240	16.499	19.123	19.842	23.858
9	9.3685	9.7646	10.159	10.583	11.027	11.491	11.978	12.488	13.021	13.579	14.164	14.776	15.418	16.085	16.786	17.519	20.799	24.712	25.802	32.015
10	10.462	10.950	11.464	12.006	12.578	13.181	13.816	14.487	15.193	15.937	16.722	17.549	18.420	19.337	20.304	21.321	25.959	31.643	33.253	42.619
11	11.567	12.169	12.808	13.486	14.207	14.972	15.784	16.645	17.560	18.531	19.561	20.655	21.814	23.045	24.349	25.733	32.150	40.238	42.566	56.405
12	12.683	13.412	14.192	15.026	15.917	16.870	17.888	18.977	20.141	21.384	22.713	24.133	25.650	27.271	29.002	30.850	39.581	50.895	54.208	74.327
13	13.809	14.680	15.618	16.627	17.713	18.882	20.141	21.495	22.953	24.523	26.212	28.029	29.985	32.089	34.352	36.786	48.497	64.110	68.760	97.625
14	14.947	15.974	17.086	18.292	19.599	21.015	22.550	24.215	26.019	27.975	30.095	32.393	34.883	37.581	40.505	43.672	59.196	80.496	86.949	127.913
15	16.097	17.293	18.599	20.024	21.579	23.276	25.129	27.152	29.361	31.772	34.405	37.280	40.417	43.842	47.580	51.660	72.035	100.815	109.687	167.286
16	17.258	18.639	20.157	21.825	23.657	25.673	27.888	30.324	33.003	35.950	39.190	42.753	46.672	50.960	55.717	60.925	87.442	126.011	138.109	218.472
17	18.430	20.012	21.762	23.696	25.840	28.213	30.840	33.750	36.974	40.545	44.501	48.884	53.739	59.118	65.075	71.673	105.931	157.253	173.636	285.014
18	19.615	21.412	23.414	25.645	28.132	30.906	33.999	37.450	41.301	45.599	50.396	55.750	61.725	68.394	75.836	84.141	128.117	195.984	218.045	371.518
19	20.811	22.841	25.117	27.671	30.539	33.760	37.379	41.446	46.018	51.159	56.939	63.440	70.745	78.969	88.212	98.603	154.740	244.033	273.556	483.973
20	22.019	24.297	26.870	29.778	33.066	36.786	40.995	45.762	51.160	57.275	64.203	72.052	80.947	91.025	102.444	115.380	186.688	303.601	342.945	630.165
21	23.239	25.783	28.676	31.969	35.719	39.993	44.865	50.423	56.765	64.002	72.265	81.659	92.470	104.768	118.810	134.841	225.026	377.465	429.681	820.215
22	24.472	27.289	30.537	34.248	38.505	43.392	49.006	55.457	62.873	71.403	81.214	92.503	105.491	120.436	137.632	157.415	271.031	469.056	538.101	*
23	25.716	28.845	32.453	36.618	41.430	46.996	53.436	60.893	69.532	79.543	91.148	104.603	120.205	138.287	159.276	183.601	328.237	582.630	673.626	*
24	26.973	30.422	34.426	39.083	44.502	50.816	58.177	66.765	76.790	88.497	102.174	118.155	136.931	158.659	184.168	213.978	392.484	723.461	843.033	*
25	28.243	32.030	36.459	41.646	47.727	54.865	63.249	73.106	84.701	98.347	114.413	133.334	155.620	181.871	212.793	249.214	471.981	898.092	*	*
30	34.785	40.568	47.575	56.085	66.439	79.058	94.461	113.283	136.308	164.494	199.021	241.393	293.199	356.787	434.745	530.312	*	*	*	*
35	41.660	49.994	60.482	73.652	90.320	111.435	138.237	172.317	215.711	271.024	341.590	431.663	546.681	693.573	881.170	*	*	*	*	*
36	43.077	51.994	63.276	77.598	96.836	119.121	148.913	187.102	236.125	299.127	380.164	484.463	618.749	791.673	*	*	*	*	*	*
40	48.986	60.402	75.401	95.026	120.800	154.762	199.635	259.057	337.882	442.593	581.826	767.091	*	*	*	*	*	*	*	*
50	64.463	84.579	112.797	152.667	209.348	290.336	406.529	573.770	815.084	*	*	*	*	*	*	*	*	*	*	*

Table A.3 Present Value Interest Factors for One Dollar Discounted at k Percent for n Periods: $PVIF_{k,n} = 1 / (1 + k)^n$

Period	1%	2%	3%	4%	5%	6%	7%	8%	9%	10%	11%	12%	13%	14%	15%	16%	20%	24%	25%	30%
1	0.9901	0.9804	0.9708	0.9615	0.9524	0.9434	0.9346	0.9259	0.9174	0.9091	0.9009	0.8929	0.8850	0.8772	0.8696	0.8621	0.8333	0.8065	0.8000	0.7692
2	0.9803	0.9612	0.9426	0.9246	0.9070	0.8900	0.8734	0.8573	0.8417	0.8264	0.8116	0.7972	0.7831	0.7695	0.7561	0.7432	0.6944	0.6504	0.6400	0.5917
3	0.9706	0.9423	0.9151	0.8890	0.8638	0.8396	0.8163	0.7938	0.7722	0.7513	0.7312	0.7118	0.6931	0.6750	0.6575	0.6407	0.5787	0.5245	0.5120	0.4552
4	0.9610	0.9238	0.8885	0.8548	0.8227	0.7921	0.7629	0.7350	0.7084	0.6830	0.6587	0.6355	0.6133	0.5921	0.5718	0.5523	0.4823	0.4230	0.4096	0.3501
5	0.9515	0.9057	0.8626	0.8219	0.7835	0.7473	0.7130	0.6806	0.6499	0.6209	0.5935	0.5674	0.5428	0.5194	0.4972	0.4761	0.4019	0.3411	0.3277	0.2693
6	0.9420	0.8880	0.8375	0.7903	0.7462	0.7050	0.6663	0.6302	0.5963	0.5645	0.5346	0.5066	0.4803	0.4556	0.4323	0.4104	0.3349	0.2751	0.2621	0.2072
7	0.9327	0.8706	0.8131	0.7599	0.7107	0.6651	0.6227	0.5835	0.5470	0.5132	0.4817	0.4523	0.4251	0.3996	0.3759	0.3538	0.2791	0.2218	0.2087	0.1594
8	0.9235	0.8535	0.7894	0.7307	0.6768	0.6274	0.5820	0.5403	0.5019	0.4665	0.4339	0.4039	0.3762	0.3506	0.3269	0.3050	0.2326	0.1769	0.1638	0.1226
9	0.9143	0.8368	0.7664	0.7026	0.6446	0.5919	0.5439	0.5002	0.4604	0.4241	0.3909	0.3606	0.3329	0.3075	0.2843	0.2630	0.1938	0.1443	0.1342	0.0943
10	0.9053	0.8203	0.7441	0.6756	0.6139	0.5584	0.5083	0.4632	0.4224	0.3855	0.3522	0.3220	0.2946	0.2697	0.2472	0.2267	0.1615	0.1164	0.1074	0.0725
11	0.8963	0.8043	0.7224	0.6496	0.5847	0.5268	0.4751	0.4289	0.3875	0.3505	0.3173	0.2875	0.2607	0.2366	0.2149	0.1954	0.1346	0.0938	0.0859	0.0558
12	0.8874	0.7885	0.7014	0.6246	0.5568	0.4937	0.4400	0.3971	0.3555	0.3186	0.2858	0.2567	0.2307	0.2076	0.1869	0.1685	0.1122	0.0757	0.0687	0.0429
13	0.8787	0.7730	0.6810	0.6006	0.5303	0.4688	0.4150	0.3677	0.3262	0.2897	0.2575	0.2292	0.2042	0.1821	0.1625	0.1452	0.0935	0.0610	0.0550	0.0330
14	0.8700	0.7579	0.6611	0.5775	0.5051	0.4423	0.3878	0.3405	0.2992	0.2633	0.2320	0.2045	0.1807	0.1597	0.1413	0.1252	0.0779	0.0492	0.0440	0.0254
15	0.8613	0.7430	0.6419	0.5553	0.4810	0.4173	0.3624	0.3152	0.2745	0.2394	0.2080	0.1827	0.1599	0.1401	0.1229	0.1079	0.0649	0.0397	0.0352	0.0195
16	0.8528	0.7284	0.6232	0.5339	0.4581	0.3936	0.3387	0.2919	0.2519	0.2176	0.1883	0.1631	0.1415	0.1229	0.1069	0.0930	0.0541	0.0320	0.0281	0.0150
17	0.8444	0.7142	0.6050	0.5134	0.4363	0.3714	0.3166	0.2703	0.2311	0.1978	0.1696	0.1456	0.1252	0.1078	0.0929	0.0802	0.0451	0.0258	0.0225	0.0116
18	0.8360	0.7002	0.5874	0.4936	0.4155	0.3503	0.2959	0.2502	0.2120	0.1799	0.1528	0.1300	0.1108	0.0946	0.0808	0.0691	0.0376	0.0208	0.0180	0.0089
19	0.8277	0.6864	0.5703	0.4746	0.3957	0.3305	0.2765	0.2317	0.1945	0.1635	0.1377	0.1161	0.0981	0.0829	0.0703	0.0596	0.0313	0.0168	0.0144	0.0068
20	0.8195	0.6730	0.5537	0.4564	0.3769	0.3118	0.2584	0.2145	0.1784	0.1486	0.1240	0.1037	0.0868	0.0728	0.0611	0.0514	0.0261	0.0135	0.0115	0.0053
21	0.8114	0.6598	0.5375	0.4388	0.3589	0.2942	0.2415	0.1987	0.1637	0.1351	0.1117	0.0925	0.0768	0.0638	0.0531	0.0443	0.0217	0.0109	0.0092	0.0040
22	0.8034	0.6468	0.5219	0.4220	0.3418	0.2775	0.2257	0.1839	0.1502	0.1228	0.1007	0.0826	0.0680	0.0560	0.0462	0.0382	0.0181	0.0088	0.0074	0.0031
23	0.7954	0.6342	0.5067	0.4057	0.3256	0.2618	0.2109	0.1703	0.1378	0.1117	0.0907	0.0738	0.0601	0.0491	0.0402	0.0329	0.0151	0.0071	0.0059	0.0024
24	0.7876	0.6217	0.4919	0.3901	0.3101	0.2470	0.1971	0.1577	0.1264	0.1015	0.0817	0.0659	0.0532	0.0431	0.0349	0.0284	0.0126	0.0057	0.0047	0.0018
25	0.7798	0.6095	0.4776	0.3751	0.2953	0.2330	0.1842	0.1460	0.1160	0.0923	0.0736	0.0588	0.0471	0.0378	0.0304	0.0245	0.0105	0.0046	0.0038	0.0014
30	0.7419	0.5521	0.4120	0.3083	0.2314	0.1741	0.1314	0.0994	0.0754	0.0573	0.0437	0.0334	0.0256	0.0196	0.0151	0.0116	0.0042	0.0016	0.0012	*
35	0.7059	0.5000	0.3554	0.2534	0.1813	0.1301	0.0937	0.0676	0.0490	0.0356	0.0269	0.0189	0.0139	0.0102	0.0075	0.0055	0.0017	0.0005	*	*
36	0.6989	0.4902	0.3450	0.2437	0.1727	0.1227	0.0875	0.0626	0.0449	0.0323	0.0234	0.0169	0.0123	0.0089	0.0065	0.0048	0.0014	*	*	*
40	0.6717	0.4529	0.3066	0.2083	0.1420	0.0972	0.0668	0.0460	0.0318	0.0221	0.0154	0.0107	0.0075	0.0053	0.0037	0.0026	0.0007	*	*	*
50	0.6080	0.3715	0.2281	0.1407	0.0872	0.0543	0.0339	0.0213	0.0134	0.0085	0.0064	0.0035	0.0022	0.0014	0.0009	0.0006	*	*	*	*

Table A-4 Present Value Interest Factors for a One-Dollar Annuity Discounted at k Percent for n Periods: $PVIFA = [1 - 1/(1 + k)^n] / k$

Period	1%	2%	3%	4%	5%	6%	7%	8%	9%	10%	11%	12%	13%	14%	15%	16%	20%	24%	25%	30%
1	0.9901	0.9804	0.9709	0.9615	0.9524	0.9434	0.9346	0.9259	0.9174	0.9091	0.9009	0.8929	0.8850	0.8772	0.8696	0.8621	0.8333	0.8065	0.8000	0.7692
2	1.9704	1.9416	1.9135	1.8861	1.8594	1.8334	1.8080	1.7833	1.7591	1.7355	1.7125	1.6901	1.6681	1.6467	1.6257	1.6052	1.5278	1.4568	1.4400	1.3609
3	2.9410	2.8839	2.8286	2.7751	2.7232	2.6730	2.6243	2.5771	2.5313	2.4869	2.4437	2.4018	2.3612	2.3216	2.2832	2.2459	2.1065	1.9813	1.9520	1.8161
4	3.9020	3.8077	3.7171	3.6299	3.5460	3.4651	3.3872	3.3121	3.2397	3.1699	3.1024	3.0373	2.9745	2.9137	2.8550	2.7982	2.5887	2.4043	2.3616	2.1662
5	4.8534	4.7135	4.5797	4.4518	4.3285	4.2124	4.1002	3.9927	3.8897	3.7908	3.6959	3.6048	3.5172	3.4331	3.3522	3.2743	2.9906	2.7454	2.6893	2.4356
6	5.7955	5.6014	5.4172	5.2421	5.0757	4.9173	4.7665	4.6229	4.4859	4.3553	4.2305	4.1114	3.9976	3.8887	3.7845	3.6847	3.3255	3.0205	2.9514	2.6427
7	6.7282	6.4720	6.2303	6.0021	5.7864	5.5824	5.3893	5.2064	5.0330	4.8684	4.7122	4.5638	4.4226	4.2883	4.1604	4.0386	3.6046	3.2423	3.1611	2.8021
8	7.6517	7.3255	7.0197	6.7327	6.4632	6.2098	5.9713	5.7465	5.5348	5.3349	5.1461	4.9676	4.7988	4.6389	4.4873	4.3436	3.8372	3.4212	3.3289	2.9247
9	8.5680	8.1622	7.7861	7.4353	7.1078	6.8017	6.5152	6.2469	5.9952	5.7590	5.5370	5.3282	5.1317	4.9464	4.7716	4.6065	4.0310	3.5855	3.4831	3.0190
10	9.4713	8.9826	8.5302	8.1109	7.7217	7.3601	7.0236	6.7101	6.4177	6.1446	5.8892	5.6502	5.4262	5.2161	5.0188	4.8332	4.1925	3.6819	3.5705	3.0515
11	10.368	9.7868	9.2526	8.7605	8.3064	7.8869	7.4987	7.1390	6.8052	6.4951	6.2065	5.9377	5.6869	5.4527	5.2337	5.0286	4.3271	3.7757	3.6564	3.1473
12	11.255	10.575	9.9540	9.3851	8.8533	8.3538	7.8927	7.5361	7.1607	6.8137	6.4924	6.1944	5.9176	5.6603	5.4206	5.1971	4.4392	3.8514	3.7251	3.1903
13	12.134	11.348	10.635	9.9656	9.3336	8.827	8.3577	7.9038	7.4869	7.1034	6.7499	6.4235	6.1216	5.8424	5.5831	5.3423	4.5327	3.9124	3.7801	3.2233
14	13.004	12.106	11.296	10.563	9.8986	9.2950	8.7455	8.2442	7.7862	7.3667	6.9819	6.6282	6.3025	6.0021	5.7245	5.4675	4.6106	3.9616	3.8241	3.2487
15	13.865	12.849	11.938	11.118	10.380	9.7122	9.1079	8.5595	8.0607	7.6061	7.1909	6.8109	6.4624	6.1422	5.8474	5.5755	4.6755	4.0013	3.8593	3.2682
16	14.718	13.578	12.561	11.652	10.838	10.106	9.4486	8.8514	8.3126	7.8237	7.3792	6.9740	6.6039	6.2651	5.9542	5.6685	4.7296	4.0333	3.8874	3.2832
17	15.562	14.292	13.166	12.166	11.274	10.477	9.7632	9.1216	8.5436	8.0216	7.5488	7.1196	6.7291	6.3729	6.0472	5.7487	4.7746	4.0591	3.9099	3.2948
18	16.398	14.992	13.754	12.659	11.690	10.828	10.099	9.3719	8.7556	8.2014	7.7016	7.2497	6.8399	6.4674	6.1280	5.8178	4.8122	4.0799	3.9279	3.3037
19	17.226	15.678	14.324	13.134	12.085	11.158	10.396	9.6036	8.9501	8.3649	7.8393	7.3658	6.9380	6.5504	6.1982	5.8775	4.8435	4.0967	3.9424	3.3105
20	18.046	16.351	14.877	13.590	12.462	11.470	10.594	9.8181	9.1285	8.5136	7.9633	7.4684	7.0248	6.6231	6.2593	5.9288	4.8696	4.1103	3.9539	3.3158
21	18.857	17.011	15.415	14.029	12.821	11.764	10.836	10.017	9.2922	8.6487	8.0751	7.5820	7.1016	6.6870	6.3125	5.9731	4.8913	4.1212	3.9631	3.3198
22	19.660	17.658	15.937	14.451	13.163	12.042	11.061	10.201	9.4424	8.7745	8.1757	7.6446	7.1695	6.7429	6.3587	6.0113	4.9094	4.1300	3.9705	3.3230
23	20.456	18.292	16.444	14.857	13.489	12.303	11.272	10.371	9.5802	8.9832	8.2684	7.7184	7.2297	6.7921	6.3988	6.0442	4.9245	4.1371	3.9764	3.3254
24	21.243	18.914	16.936	15.247	13.799	12.550	11.469	10.529	9.7066	9.0847	8.3481	7.7843	7.2829	6.8351	6.4338	6.0726	4.9371	4.1428	3.9811	3.3272
25	22.023	19.523	17.413	15.622	14.094	12.783	11.654	10.675	9.8226	9.0770	8.4217	7.8431	7.3300	6.8729	6.4641	6.0971	4.9476	4.1474	3.9849	3.3286
30	25.808	22.396	19.600	17.292	15.372	13.765	12.409	11.258	10.274	9.4269	8.6938	8.0552	7.4957	7.0027	6.5660	6.1772	4.9789	4.1601	3.9950	3.3321
35	29.409	24.999	21.487	18.665	16.374	14.498	12.948	11.855	10.567	9.6442	8.852	8.1755	7.5856	7.0709	6.6166	6.2153	4.9915	4.1644	3.9984	3.3330
36	30.108	25.489	21.832	18.908	16.547	14.621	13.035	11.717	10.512	9.6765	8.8786	8.1924	7.5979	7.0790	6.6231	6.2201	4.9929	4.1649	3.9987	3.3331
40	32.835	27.355	23.115	19.793	17.159	15.046	13.332	11.925	10.757	9.7791	8.9511	8.2438	7.6344	7.1050	6.6418	6.2335	4.9966	4.1659	3.9995	3.3332
50	39.196	31.424	25.730	21.482	18.256	15.762	13.801	12.233	10.962	9.9148	9.0417	8.3045	7.6752	7.1327	6.6505	6.2463	4.9995	4.1666	3.9999	3.3333